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NATIONAL RECONNAISSANCE OFFICE	25X1

OFFICE OF THE DIRECTOR

NRO review completed

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# ESTABLISHMENT OF NRO PHOTOGRAPHIC MATERIALS AND EQUIPMENTS RESPONSIBILITIES

#### Purpose and Scope

This directive establishes the procedures for budgeting, procuring, storing, requisitioning and issuing aerial film and photographic processing materiel to elements of the NRP in support of aircraft reconnaissance operations, and to the SR-71 aircraft, if continued contracting thru CIA is appropriate. It does not apply to supply support of other non-NRP operations or to NRO satellite operations.

Part II of this directive outlines the procedures for budgeting, storage, inventory and issuance of equipments designated National Emergency Reserve (NER).

#### References

- a. Report of the Ad Hoc Committee on Overseas Processing and Reporting, dated 26 February 1965.
- b. Memo for USIB, subject: "Overseas Handling, Processing and Reporting on Selected Nationally Programmed Photographic Reconnaissance Missions (USIB-D-46.1/2) dated 21 June 1967.
- c. Memo for USIB (same subject as b.) (USIB-D-41.11/4) dated

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Definitions

a. NRP - National Reconnaissance Program under the direction

of the National Reconnaissance Office (NRO)

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b. Supplies - Used herein refers to aerial camera films, duplication materials, photographic chemicals, and splicing tapes or other such expendables used in processing and duplicating aerial film.

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c. PMC - Photographic Materials Support Center - Operated by Air Force Special Photographic Project Facility (AFSPPF), Westover AFB, Mass., who will also operate the National Emergency Reserve (NER).

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d. PSO - Project Support Office -

Using activities served by

shorm in Attachment 2

shown in Attachment 2.

e. ,Using Activities - The operating element which consumes aerial film or processing materials.

#### Part I

#### NRO Specialized Photographic Materials Management

#### General

A single system of furnishing photographic supplies to NRP activities is established with PMC as the central management agency. Only those items listed in Attachment 1 will be managed by PMC. All other supplies are considered common and will be obtained by using activities through normal supply channels. In all succeeding instructions, SR-71 support is to be separate and distinct.

#### Budgeting and Funding

a. When budget and funding calls are issued, PSO's will obtain annual requirements of supplies from the using organizations; that is, NRO

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SAC and Project Headquarters, etc., making separate distinctions between each NRP program and the SR-71.

- b. PSO's will forward quantitative requirements to PMC. Format of requirements will show annual quantity of each supply item required by each using activity.
- c. PMC will review quantitative requirements for compatibility of processing materials with the amount of film required. PMC will consolidate requirements from using activities with PMC storage requirements and convert quantitative requirements to dollar requirements using latest available manufacturer costs.
- d. PMC will forward the consolidated annual budget estimates and funding requests to the Comptroller, NRO, with copies to SAFSS and CIA, in the format defined in the budget call, for all NRP programs, and to Mr. Fishburne, AFABF, for the SR-71.

#### Procurement

- a. When the approved financial program is announced by Comptroller, NRO, for the NRP programs, and by Mr. Fishburne for the SR-71, PMC will transmit the annual procurement program requirements, including delivery schedule, to the procurement officer, Project Headquarters.
- b. The Procurement Officer will establish the required contracts with the manufacturer. Funds assignment will be in accordance with NRO/Project Headquarters procedures.
- c. PMC will issue calls against the established contract conforming to the planned delivery schedule.

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#### Storage

- a. PMC will establish stocks of each line item for which it has storage responsibility. Stockage objectives will include using activities' forecast requirements, and a reserve, based upon and considering shelf-life and manufacturer's delivery capability.
- b. Using activities will establish stocks of each line item for which it has a mission requirement. Using activities are authorized a 60-day stock level based on current consumption and forecast requirements. Warehousing
- a. PMC will centrally store all stocks of supplies, except those in the hands of the using activities.
- b. PSO's will not store PMC supplies, except in exceptional cases, when, by prior arrangement, the PMC can make use of any existing PSO facility for temporary storage.

#### Requisitioning

a. Using activities need not normally requisition additional supplies from their assigned PSO. Using activities will submit a supplies status report as of the last day of each month. This report will be forwarded to the responsible PSO. The PSO from a review of the monthly status report will request the PMC to ship additional supplies as required to maintain the 60-day operational level. However, any changes in types of materials required for operational reasons will be requested of the PSO by teletype as far in advance of the operational date as possible. New or additional

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quantities of materials required for test purposes must also be coordinated in advance with the PSO/PMC for availability and quantitative requirements.

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- b. PSO's will forward all of the using activity requirements to the PMC
  - c. Initial report will be as of 30 June 1969.

#### Redistribution

Through the summaries of the monthly status reports, the PSO's may direct redistribution between the various using activities to make the best use of available assets prior to expiration date. To flag any potential excesses about to expire, PMC will issue as required an expiration date "flag report" to the PSO's from their computer controlled film inventory. By this means, film stocks will be readjusted as required. Any excess stocks at the using activity resulting from a change in mission/planning requirements will be reported through the PSO to PMC to determine if excesses should be held at the using activity, shifted to another activity or returned to PMC storage.

#### Distribution

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Dissemination of this directive will be made only to activities with

Operating commands will extract essential parts of
this directive for using activities direction.

#### Part II

#### National Emergency Reserve

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In accordance with the CIA/NRO OPIC agreements, the NRO is charged

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with the storage and the maintenance of certain key items of processing equipments, as a National Emergency Reserve. These equipments are intended to be available to establish an additional OPIC facility if required or if directed by the DNRO, to supplement a service processing site to enable it to augment NRO facilities under emergency conditions. Establishment of NER Requirements

The NRO staff is responsible for maintaining the reserve of equipments outlined in "Annex C" of the OPIC agreements dated 26 February 1965. Quantitative requirements for the types of equipments outlined will be as mutually agreed upon by the NRO staff, the CIA and the DIA. The equipments maintained in the NER should represent the latest current state-of-the-art equipments as used (or planned for production use) at the NRO fixed processing facilities. As new equipments are developed and phased into production use at the NRO fixed facilities, a determination of their applicability to the OPIC's and/or the NER will be made by the NRO staff. Those new items applicable will be budgeted, funded and identified separately, as NER equipment reserve.

#### NER Inventory and Storage

The AFSPPF at Westover is designated NER inventory manager. All equipments assigned to the NER will be maintained on a computer inventory at the AFSPPF. Equipments assigned to the NER will be warehoused at Westover AFB unless for expediency certain items are better warehoused at the E. K. Co., Rochester or temporarily held elsewhere. These later items will be arranged for by mutual agreement between the AFSPPF and

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the E. K. Co. or the organization involved but will be carried on the AFSPPF inventory.

In addition to the minimum essential NER items of processing equipments, whenever NRO processing facilities, at either NRO or contractor facilities, are phased out, all assets in excess will be reported by message to the NRO staff and the AFSPPF. All excess items not immediately required by an NRO facility will then be shipped to the NER at the AFSPPF. The AFSPPF will then either add the excess equipments to the NER or arrange for disposal, if no longer required by the NRP. Through this inventory control, all NRO and/or contractor processing facilities will be able to query the AFSPPF for additional processing equipment requirements prior to expending project funds for equipments already on hand and in excess within the NRO.

#### Withdrawal of Equipments from the NER

The primary purpose for the establishment of the NER is to have on hand key long-lead time items of photographic processing equipment for emergency purposes. Those items assigned to the NER are under the control of the DNRO and will only be released at his direction and to such organizations within and/or without the NRO as he may direct.

Equipments identified as NER may be used by AFSPPF and E. K. Co. in the accomplishment of their assigned missions so long as these equipments are available for emergency packing and shipment, as required.

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A secondary purpose of the NER is to provide for storage of hi-value equipments peculiar to the NRP and excess to the present needs of the NRP. These items may be released when needed to support any program of the NRO or to supplement or expand the capability of an OPIC. Excess items will be requested of their respective program directors who will obtain release from the NRO. The AFSPPF will be responsible for inventory control of excess items, rehabilitation, if required, warehousing and shipping of items as required.

#### Support of NER Equipment

Repair will normally be accomplished by the using activity. Requirements beyond the users capability will be reported to AFSPPF for resolution.

Overhaul of NER equipment will be accomplished under direction of AFSPPF.

Normally equipment will be exchanged prior to the older equipment being shipped to the overhaul facility. NER will establish inspection and reporting procedures to establish overhaul funding and scheduling requirements.

Replacement/spare parts for NER equipment will be obtained through normal Supply channels if at all possible. In an emergency spares may be requested from AFSPPF.

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JOHN L. McLUCAS Director National Reconnaissance Office

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### SELECTED MANAGEMENT ITEMS

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<u>Film</u>			
Stock Number	Type Film	Length *	Width
67501000860	2430	500 ¹	5"
67501000861	2420	500'	9 1/2"
67501000862	2420	500'	5"
6750L000863	2430	5001	70MM
67501000864	2430	1000'	35MM
67501000865	S03400	90'	9.5"
6750L000866	S03400	1800'	9"
6750L000867	S03404	10500'	5"
67501000868	S0230	4500'	9"
67501000869	S03401	4500'	9"
67501000870	S03401	1500'	9"
67501000871	S03400	1500'	9"
6750L000872	S0230	1500'	9"
6750L000873	S03401	13000'	9"
67501000874	S03401	2000'	5"
67501000875	903400	2000 *	5"
6750L000876	S03401 .	1300'	9.5"
6750L000877	S03400	1300	9"
6750L000878	S03404	7800'	70MM
67501000879	S03404	3300'	70MM
67501000880	S03400	1000'	9"
67501000881	S03401	700'	35MM

Spools will be specified in accordance with system requirements

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Processing Materials

Chemistry: MX578 6750L000883

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MX819 6750L000758

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AS Of Date:						7 t	400 - America (1994)		
FROM:									
A Stock Number	B Nomenclature	C Expiration Date	D Begin	E Received	F Consumed	G Shipped	H Hnd Inv	J Rqmts Next 90 Days	K Due In
Part I									
Film $\underline{1}$		2	3	14	<u>5</u>	<u>6</u>		<u>7</u>	8

Part II

Processing Supplies 1

- Note 1 Report those items from Attachment 1 which the reporting unit consumes.
- Note 2 Report separate line for each expiration date under each stock number.
- Note 3 Beginning Inventory (Col. D) will be the same as Ending Inv (Col. H) from previous month status report.
- Note 4 Report quantity received from PSO or other activity thru redistribution action. Reflect source of receipt in footnote.
- Note 5 Report quantity actually exposed on missions.
- Note 6 Report quantity shipped to other using activities as directed by PSO redistribution action. Reflect condemnation actions here also.
- Note 7 Report estimated consumption for next 90 days based on known mission requirements.

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Mote 8 - Show total quantity due-in from PSO. Reflect requisition numbers in footnote.

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